

Financial Performance Monitoring Suite June 2022 – Quarter 1

Executive summary

This report sets out the financial forecast for June 2022, for revenue and capital. The headlines are:

Revenue - the forecast outturn is an estimated overspend of £275k when compared to the approved budget. The main overspends are Development Management (reduced income and increased staff costs), Car Parking fees and One Leisure (increased staffing costs due to national living wage increases).

Capital Programme – the forecast outturn is an estimated underspend of £8.982m.

Service Grouping Summary

Service Commentary

The following table provides the variances by service and where variances are greater than +/- £10,000 comments have been provided by the budget managers/Head of Service. Where there are adverse variances the budget managers have provided details of the actions they are undertaking to address the overspend.

Head of Service	Original Budget	Budget C/F From 2021/22	In year changes	Revised Current Budget	Actuals to 30 June 2022	Q1 Forecast	Funded from Reserves	Revised Q1 Forecast	Variance to Current Budget		Forecast Spend	Forecast Income
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	£'000s	£'000s
AD Corporate Resources	6,878	0	0	6,878	213	6,899	(65)	6,833	(45)	+0.0	12,914	(6,080)
AD Transformation	298	0	0	298	70	317	(18)	299	1	+0.3	342	(44)
Chief Operating Officer	4,919	0	0	4,919	(3,772)	4,931	110	5,041	122	+2.5	38,376	(33,335)
Corporate Leadership	1,201	0	0	1,201	177	1,202	0	1,202	1	+0.1	1,202	0
Head of ICT	2,604	0	0	2,604	3,651	2,590	0	2,590	(14)	-0.5	7,701	(5,111)
Head of Leisure & Health	(25)	0	0	(25)	276	345	(27)	318	343	+1,372.0	5,872	(5,555)
Head of Operations	4,483	0	0	4,483	600	4,576	(196)	4,380	-103	-2.3	9,985	(5,607)
Housing Manager	187	0	0	187	43	187	0	187	0	+0.0	187	0
Growth Manager & Market Town/Future High Street	896	0	0	896	(302)	1,032	(165)	867	(29)	-3.2	1,622	(754)
Programme Delivery Manager	73	0	0	73	18	72	0	72	(1)	-1.4	72	0
Total	21,514	0	0	21,514	974	22,151	(361)	21,789	275	+1.3	78,273	(56,486)
Covid-19 Tranche 5	0	0	0	0	153	195	(195)	0	0	+0.0	195	(195)
Total	21,514	0	0	21,514	1,127	22,346	(556)	21,789	275	+1.3	78,468	(56,681)

Service Grouping Summary

Head of Service	Service Grouping	Original Budget	Budget C/F From 2020/21	In year changes	Current Budget	Actuals to 30 September 2021	Q2 Forecast	Funded from Reserves	Revised Q2 Forecast	Variance to Current Budget		Comment on Variance to Budget
		£	£	£	£	£	£	£	£	£	%	
AD Corporate Resources	Commercial Estates	(2,959,599)	0	0	(2,959,599)	(1,301,009)	(2,929,652)	0	(2,929,652)	29,947	1.0	Tenants operating lease breaks (unexpected and unbudgeted) £138k impact, balanced by better than budget forecast at Oak Tree Centre (£62k) and salary saving on unfilled posts (£45k)
AD Corporate Resources	Corporate Finance	5,355,530	0	0	5,355,530	449,746	5,426,523	(65,208)	5,361,315	5,785	0.1	
AD Corporate Resources	Democratic & Elections	928,428	0	0	928,428	401,408	880,493	0	880,493	(47,935)	-5.2	Saving against electoral registration budget with canvass reform. Saving against SRA budget for Members Allowances.
AD Corporate Resources	Energy & Sustainability Mgt	54,992	0	0	54,992	(20,064)	55,009	0	55,009	17	0.0	
AD Corporate Resources	Facilities Management	864,639	0	0	864,639	482,446	776,361	0	776,361	(88,278)	-10.2	Additional income generated letting out part of 2nd floor Pathfinder House to CPCA

Service Grouping Summary

AD Corporate Resources	Finance	822,400	0	0	822,400	(97,355)	831,000	0	831,000	8,600	1.0	
AD Corporate Resources	AD Corporate Resources	104,518	0	0	104,518	4,570	82,930	0	82,930	(21,588)	-20.7	Savings due to the vacant director post being filled part way through the year
AD Corporate Resources	Human Resources	497,593	0	0	497,593	115,905	553,275	0	553,275	55,682	11.2	Internal investment to facilitate recruitment savings in other services
AD Corporate Resources	Legal	223,940	0	0	223,940	3,134	227,074	0	227,074	3,134	1.4	
AD Corporate Resources	Public Conveniences	0	0	0	0	210	590	0	590	590	0.0	
AD Corporate Resources	Risk Management	139,206	0	0	139,206	23,794	142,797	0	142,797	3,591	1.0	
AD Corporate Resources	Risks & Control	846,705	0	0	846,705	150,767	852,016	0	852,016	5,311	0.6	
AD Corporate Resources	Covid Recovery	0	0	0	0	152,516	195,199	(195,199)	0	0	0.0	
Chief Operating Officer	Building Control	152,540	0	0	152,540	(3,447)	176,000	0	176,000	23,460	15.4	Street Naming Service moved to 3C Building Control, and share was increased to 33.33%, so each partner is equal.
Chief Operating Officer	Business Team	279,496	0	0	279,496	63,085	253,246	0	253,246	(26,250)	-9.4	
Chief Operating Officer	Chief Operating Officer	108,229	0	0	108,229	(3,653,159)	114,453	0	114,453	6,224	5.8	
Chief Operating Officer	Closed Churchyards	(13,000)	0	0	(13,000)	0	0	0	0	13,000	100.0	Unachievable income stream
Chief Operating Officer	Community Team	585,307	0	0	585,307	196,192	602,358	0	602,358	17,051	2.9	

Service Grouping Summary

Chief Operating Officer	Council Tax Support	(115,000)	0	0	(115,000)	(2,564,177)	(122,998)	0	(122,998)	(7,998)	-7.0	
Chief Operating Officer	Customer Services	979,276	0	0	979,276	209,786	975,931	0	975,931	(3,345)	-0.3	
Chief Operating Officer	Development Management	(256,880)	0	0	(256,880)	(768,320)	(17,746)	0	(17,746)	239,134	93.1	Costs of agency staff for vacant posts. Pre-app service has been paused and therefore not generating the level of income expected in budget
Chief Operating Officer	Document Centre	250,993	0	0	250,993	49,060	178,941	0	178,941	(72,052)	-28.7	
Chief Operating Officer	Emergency Planning	30,692	0	0	30,692	5,966	20,911	0	20,911	(9,781)	-31.9	
Chief Operating Officer	Environmental Health Admin	122,427	0	0	122,427	29,553	130,754	0	130,754	8,327	6.8	
Chief Operating Officer	Environmental Protection Team	357,612	0	0	357,612	(134,842)	376,264	0	376,264	18,652	5.2	
Chief Operating Officer	Head of Community	0	0	0	0	0	0	0	0	0	0.0	
Chief Operating Officer	Head of Customer Services	0	0	0	0	0	0	0	0	0	0.0	
Chief Operating Officer	Housing Benefits	1,554,017	0	0	1,554,017	2,855,707	1,565,935	0	1,565,935	11,918	0.8	
Chief Operating Officer	Housing Miscellaneous	28,712	0	0	28,712	4,881	22,911	0	22,911	(5,801)	-20.2	
Chief Operating Officer	Housing Needs	1,141,989	0	0	1,141,989	15,181	1,020,277	109,738	1,130,015	(11,974)	-1.0	Additional Homelessness Prevention Grant allocation from DLUHC of £227k. As a ringfenced grant any

Service Grouping Summary

												underspend will be transferred to a reserve and carried forward to next year.
Chief Operating Officer	Licencing	(56,494)	0	0	(56,494)	(76,883)	(125,986)	0	(125,986)	(69,492)	-123.0	Variance is mainly due to savings on the vacant Licensing Manager and Operations Manager (Business) posts approximately £126k, however is off set slightly by the interim Licensing Manager arrangement approximately £24k. The income also on PH & HC is still down following covid and to date has not fully recovered.
Chief Operating Officer	Local Tax Collection	(230,770)	0	0	(230,770)	839	(239,979)	0	(239,979)	(9,209)	-4.0	
Programme Delivery Manager	Programme Delivery	72,937	0	0	72,937	18,075	72,300	0	72,300	(637)	-0.9	
Growth Manager	Economic Development	198,252	0	0	198,252	60,349	202,414	0	202,414	4,162	2.1	
Growth Manager	Planning Policy	674,211	0	0	674,211	(362,353)	640,898	0	640,898	(33,313)	-4.9	CIL Cost Centre is showing a saving/surplus of £27k, due to staff vacancy and the fact we are claiming more than the expenditure on this code from the CIL pot to cover other staff costs and recharges across HDC.

Service Grouping Summary

												Priority planning services income not budgeted totalling £8k.
Growth Manager	Public Transport	24,000	0	0	24,000	0	24,000	0	24,000	0	0.0	
Growth Manager	Market Towns & Future High Street	0	0	0	0	0	164,591	(164,591)	0	0	0.0	
Housing Manager	Housing Strategy	186,980	0	0	186,980	42,939	187,374	0	187,374	394	0.2	
Corporate Leadership	Directors	1,035,191	0	0	1,035,191	137,301	1,033,092	0	1,033,092	(2,099)	-0.2	
Corporate Leadership	Executive Support & Business Planning	165,403	0	0	165,403	39,793	168,723	0	168,723	3,320	2.0	
AD Transformation	Transformation	297,616	0	0	297,616	70,144	316,071	(18,455)	297,616	0	0.0	
Head of Operations	Car Park - On Street	(131,724)	0	0	(131,724)	(115,102)	102	0	102	131,826	100.1	Income reduced due to CCC decision to suspend available parking on street locations or removal of charges (covid measures CCC still has not removed), as this income is always paid back to CCC and isn't HDC's this should be a zero budget line
Head of Operations	Car Parks - Off Street	(1,053,867)	0	0	(1,053,867)	(423,774)	(924,872)	(110,848)	(1,035,720)	18,147	1.7	Income on track for off street parking. Increased electricity costs forecast.
Head of Operations	CCTV	(114,393)	0	0	(114,393)	(192,558)	(109,355)	0	(109,355)	5,038	4.4	

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Head of Operations	CCTV Shared Service	243,826	0	0	243,826	161,127	251,429	0	251,429	7,603	3.1	
Head of Operations	Countryside	248,166	0	0	248,166	87,721	298,672	0	298,672	50,506	20.4	Delays to investment with the Hinchingsbrooke Country Park there is no additional income expected in 2022 or 2023
Head of Operations	Fleet Management	317,275	0	0	317,275	101,026	310,593	0	310,593	(6,682)	-2.1	
Head of Operations	Green Spaces	555,178	0	0	555,178	200,266	619,342	(85,247)	534,095	(21,083)	-3.8	Early implementation of some new operational delivery methods to meet 2023/24 savings targets set by SLT have resulted in some in year savings. However, we are monitoring fuel prices which are likely to have a negative impact, but on the current data it is hard to understand the detail of the impact on the service budget to make an accurate forecast on fuel. We are currently doing everything possible to reduce the consumption and hope to be able to adjust the forecast over the coming months. Once again, the budget packs issued were inaccurate particularly around salaries. This seems

Service Grouping Summary

												to be a common theme across services. It does not give managers confidence in the system or in our financial position.
Head of Operations	Head of Operations	231,184	0	0	231,184	141,348	213,851	0	213,851	(17,333)	-7.5	Savings due to difference between the head of service role and the operations manager role
Head of Operations	Markets	(38,346)	0	0	(38,346)	21,961	35,183	0	35,183	73,529	191.8	Wednesday market not currently in operation due to lack of trader interest, this is agreed politically. Income budget is too high when all markets are 100% in operation
Head of Operations	Parks and Open Spaces	486,883	0	0	486,883	65,524	439,115	0	439,115	(47,768)	-9.8	Underspend will be closer to £13k at year end. Following delay of Climate Strategy Rev has been reallocated from salaries to subcontractors to cover additional resource needed for strategy delivery and engagement.
Head of Operations	Street Cleansing	867,885	0	0	867,885	134,133	804,868	0	804,868	(63,017)	-7.3	Early implementation of some new operational delivery methods to meet 2023/24 savings targets set by SLT have resulted in some in year savings. However, we are monitoring fuel prices

Service Grouping Summary

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Head of Operations	Waste Management	2,871,194	0	0	2,871,194	417,942	2,636,855	0	2,636,855	(234,339)	-8.2	Additional income generated through bulky waste collections, house clearance etc, Reduced recycling re processing cost through our MRF contract due to a buoyant market, gate fees movement from negative to positive position meaning we are currently being paid to have our material re-processed. In

Service Grouping Summary

												addition, increased income from recycling credit income due to increased recycling material tonnages.
Head of Leisure & Health	One Leisure Facilities	(176,863)	0	0	(176,863)	255,734	166,485	0	166,485	343,348	194.1	<p>The key reasons for this significant movement are as follows:</p> <ul style="list-style-type: none"> * Unbudgeted salary increases based upon the national minimum wage increase and this related to staff on grades A-C (spinal point 9). One Leisure has a significant amount of frontline operational staff on these grades and upon budgeting for 2022-2023 the costs attributed to the budget were in the main coded to spine point 9, but in fact should have been costed to the higher spinal point 10 resulting in part of the increase being unbudgeted for which amounted to £164k. * The next key driver for a deficit position is around membership income mainly through direct debit performance across all sites which is £253k. The most significantly affected sites

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												are Training Shed (£92k), Huntingdon (£64k) and St Ives (£64k). We have seen a detrimental impact on memberships particularly at Huntingdon LC where independent operators such as the Gym Group and Anytime Fitness have opened.
Head of Leisure & Health	One Leisure Active Lifestyles	151,457	0	0	151,457	20,408	178,236	(26,787)	151,449	(8)	0.0	
Head of ICT	ICT Shared Service	2,604,140	0	0	2,604,140	3,650,713	2,589,874	0	2,589,874	(14,266)	-0.5	Adjustments need to be made to the budget as it appears that more budget than requested has been provided for the Cybersecurity team which was bid for last year.
HDC Total		21,514,083	0	0	21,514,083	1,128,207	22,344,728	(556,597)	21,788,109	274,026	1.3	

CAPITAL PROGRAMME

The approved gross capital programme for 2022/23 is £12.776m plus rephasing of the £26.898m, gives a revised gross capital programme for 2022/23 of £39.674m.

The capital programme is forecast to have an underspend of £9.421m.

The table below shows the capital programme by scheme with proposed rephasing, expenditure to date and forecast outturn.

Capital Project Expenditure Summary

CAPITAL PROGRAMME SUMMARY

Department	Project Code	Description	Lead Officer	Original Budget 2022/23 £	Latest Budget 2022/23 £	YTD Actual 2022/23 £	Q1 Forecast 2022/23 £	Forecast Variance 2022/23 £	Comment on Variances over £10,000
Director of Finance and Corporate Resources	100054	Oak Tree Remedial	Jackie Golby		35,000	405	35,000	0	
Director of Finance and Corporate Resources	100059	Health and Safety Measures	Jackie Golby	0	50,500	(27,500)	92,999	42,499	Capital receipts being credited here to offset costs
Director of Finance and Corporate Resources	100060	Energy Efficiency Measures	Jackie Golby	10,000	84,480	0	84,476	(4)	
Director of Finance and Corporate Resources	100111	Estates Roof Replacements	Jackie Golby		130,000	0	130,000	0	
Director of Finance and Corporate Resources	100112	Reletting Enhancements	Jackie Golby	250,000	500,000	0	500,000	0	
Director of Finance and Corporate Resources	100113	Reletting Incentives	Jackie Golby		150,000	0	150,000	0	
Director of Finance and Corporate Resources	100131	Sites for SMEs	Jackie Golby		32,760	0	30,000	(2,760)	
Director of Finance and Corporate Resources	100001	Bridge Place	Karen Sutton		301,470	7,303	301,472	2	
Director of Finance and Corporate Resources	100063	Company Shares	Karen Sutton		100,000	0	100,000	0	
Director of Finance and Corporate Resources	100085	Huntingdon Redevelopment	Karen Sutton	7,595,000	16,095,000	0	16,095,000	0	

Capital Project Expenditure Summary

Director of Finance and Corporate Resources	100136	Smarter Towns	Karen Sutton		91,000	0	91,000	0	
Director of Finance and Corporate Resources	100006	Building Efficiency	Mark Houston			16,638	49,903	49,903	Building Efficiency improvements to be funded from energy savings (£50k)
Director of Finance and Corporate Resources	100035	Retrofit Buildings	Mark Houston		226,220	0	226,224	4	
Director of Finance and Corporate Resources	100092	Lighting Loves Farm	Mark Houston		200	0	200	0	
Director of Finance and Corporate Resources	100129	Upgrade/Replace Public Toilets	Mark Houston		88,980	72,255	88,975	(5)	£5,664.35 retention
Director of Finance and Corporate Resources	100061	VAT Partial Exemption Costs	Sharon Russell-Surtees	21,000	21,000	0	24,000	3,000	
Director of Finance and Corporate Resources	100109	Capita and Payments Software	Sharon Russell-Surtees		10,500	0	10,500	0	
Director of Finance and Corporate Resources Total					7,876,000	17,917,110	69,101	18,009,749	92,639
Chief Operating Officer	100064	Printing Equipment	Andy Lusha		16,000	0	12,000	(4,000)	
Chief Operating Officer	100106	Replacement Scanners	Andy Lusha		25,000	0	33,749	8,749	
Chief Operating Officer	100075	Environmental Health Software	Finlay Flett			0	20,000	20,000	
Chief Operating Officer	100125	Conservation Projects	Julie Ayre	47,000	94,000	0	35,250	(58,750)	
Chief Operating Officer Total					47,000	135,000	-	100,999	(34,001)

Capital Project Expenditure Summary

Corporate Director Place		Future High Streets	Pamela Scott		12,172,000			(12,172,000)	
Corporate Director Place	100143	St Neots Bridge	Pamela Scott			(26,404)	73,000	73,000	Forecast per the Highlight Board Report. Overall, for the 3 transport projects estimated spend £738,197. This is to be funded from the 12m budget
Corporate Director Place	100144	High Street Improvements	Pamela Scott			(105,929)	248,200	248,200	Forecast per the Highlight Board Report. Overall, for the 3 transport projects estimated spend £738,197. This is to be funded from the 12m budget
Corporate Director Place	100145	Market Square	Pamela Scott			(153,055)	416,997	416,997	Forecast per the Highlight Board Report. Overall, for the 3 transport projects estimated spend £738,197. £730k was entered in pack, this row has been adjusted for balance needed to make the total forecast for the Transport projects correct. This is to be funded from the 12m budget
Corporate Director Place	100146	Priory Quarter	Pamela Scott			(46,468)	0	0	
Corporate Director Place	100147	Priory Centre	Pamela Scott			(54,032)	415,496	415,496	Forecast per the Highlight Board Reports. This is to be funded from the 12m budget
Corporate Director Place		Market Towns Programme	Pamela Scott	675,000	675,000			(675,000)	
Corporate Director Place	100149	Market Town Ramsey	Pamela Scott			0	20,000	20,000	Remaining Tetra Tech costs £20k
Corporate Director Place	100150	Market Town St Ives	Pamela Scott			0	20,000	20,000	Remaining Tetra Tech costs £20k

Capital Project Expenditure Summary

Corporate Director Place	100151	Market Town Huntingdon	Pamela Scott			0	20,000	20,000	Remaining Tetra Tech costs £20k
Corporate Director Place	100152	Old Falcon	Pamela Scott			0	0	0	Forecast per the Highlight Board Reports. This is to be funded from the 12m budget
Corporate Director Place	100114	Market Towns	Pamela Scott			47,890	0	0	£300k was allocated for Tetra Tech. The costs £240k to date have been coded to the individual projects but will be funded from the £3m overall. £60k against individual codes is now forecast. Overall, this budget should have been £3m, £1.8m Accelerated which is forecast against individual project codes or underspend identified but not yet allocated, plus £800k unidentified which we are currently unsure when this will be likely to be spent, maybe later in the financial year or early in 23/24. For forecasting purposes, we have assumed 23/24. Any forecast underspend would need to be slipped into 23/24.
Corporate Director Place	100123	Future High Streets	Pamela Scott			96,691	0	0	Forecasting project spend against individual codes, any underspent budget needs to be slipped into 23/24.
Corporate Director Place	100133	Wayfinding and Information	Pamela Scott		200,000	0	200,000	0	This project is currently on hold to be re-assessed.
Corporate Director Place Total					675,000	13,047,000	(241,307)	1,413,693	(11,633,307)
Growth Manager	100047	Community Infrastructure Levy	Claire Burton			25,000	2,800,986	2,800,986	To be funded by CIL reserve.
Growth Manager	100132	Bicycle Kitchen	Claire Burton		15,000	0	15,000	0	0

Capital Project Expenditure Summary

Growth Manager	100076	A14 Upgrade	Clara Kerr	200,000	800,000	0	599,999	(200,001)	Unspent budget to be slipped in future years.
Growth Manager	100077	Housing Company	Clara Kerr		206,000	0	0	(206,000)	Unspent budget to be slipped into 23/24. Could change due to new administration.
Growth Manager Total				200,000	1,021,000	25,000	3,415,985	2,394,985	
Head of ICT	100101	Hardware Replacement	Sagar Roy	130,000	195,000	0	195,000	0	
Head of ICT	100102	Telephony Replacements	Sagar Roy	8,000	154,010	0	154,010	0	
Head of ICT	100103	Shared Data Centre	Sagar Roy		39,000	0	39,000	0	
Head of ICT	100104	Information @ Work	Sagar Roy	20,000	40,000	0	40,000	0	
Head of ICT	100138	Datacentre Racks	Sagar Roy	244,000	244,000	0	244,000	0	
Head of ICT	100139	SIEM	Sagar Roy			0	5,200	5,200	
Head of ICT	100140	Server and SQL	Sagar Roy	20,000	20,000	0	20,000	0	
Head of ICT Total				422,000	692,010	0	697,210	5,200	
Head of Leisure & Health	100020	OL Condition Survey	Paul France	285,000	551,290	25,219	562,285	10,995	
Head of Leisure & Health	100058	One Leisure Ramsey 3G	Paul France		96,040	0	96,039	(1)	
Head of Leisure & Health	100078	OL St Ives Changing Rooms	Paul France		12,680	(11,494)	12,675	(5)	
Head of Leisure & Health	100079	OL Impressions	Paul France			8,115	0	0	
Head of Leisure & Health	100108	OL CCTV Upgrade	Paul France		110,200	0	110,200	0	

Capital Project Expenditure Summary

Head of Leisure & Health Total				285,000	770,210	21,840	781,199	10,989	
Head of Operations	100040	Wheeled Bins	Andrew Rogan	254,000	254,000	38,011	236,844	(17,156)	Less bin purchases
Head of Operations	100043	Vehicle and Plant	Andrew Rogan	1,139,000	1,477,700	2,990	1,304,020	(173,680)	Less expenditure due to postponement of orders of new vehicles, as current vehicles are being used until uneconomical to run. In addition, fleet maintenance software purchase has been delayed.
Head of Operations	100083	Godmanchester Mill Weir	Andrew Rogan			81,740	81,740	81,740	Will be funded by CIL
Head of Operations	100028	Lone Worker Software	Eddy Gardener		20,000	0	20,000	0	
Head of Operations	100073	Parking Strategy	George McDowell		147,630	(16,066)	147,630	0	HoO to confirm if this balance can be used to explore/enhance EV work outside of original capital scope
Head of Operations	100091	Civil Parking Enforcement	George McDowell		217,000	0	217,000	0	Proceeding as currently approved project/direction unless budget saving to 'not do' CPE is approved.
Head of Operations	100093	Secure Cycle Storage	George McDowell		148,270	(58,506)	20,000	(128,270)	All works complete in 21/22. Waiting on outstanding final works price estimated £20k confirmation from contractor + outstanding invoices currently accrued.
Head of Operations	100130	Market Trader Pop-Ups	George McDowell		17,120	0	17,117	(3)	CPCA Project - Waiting confirmation that the under spend can be spent to 'tidy' the areas where works previously complete
Head of Operations	100153	Ramsey Car Park	George McDowell			1,387	0	0	
Head of Operations	100039	Play Equipment	Helen Lack	30,000	30,000	0	30,000	0	
Head of Operations	100066	Operations Back Office	Helen Lack			(28,090)	0	0	

Capital Project Expenditure Summary

Head of Operations	100074	Park Fencing	Helen Lack	13,000	13,000	1,927	13,000	0	
Head of Operations	100084	St Ives Park	Helen Lack		57,770	0	57,770	0	
Head of Operations	100118	Parklets	Helen Lack		159,570	260	159,570	0	
Head of Operations	100119	Solar Benches	Helen Lack		45,510	0	45,506	(4)	
Head of Operations	100120	Covered Benches	Helen Lack			9,119	0	0	
Head of Operations	100121	Town Walks	Helen Lack		15,470	0	15,470	0	
Head of Operations	100137	Moore's Walk Improvements	Helen Lack	20,000	20,000	0	20,000	0	
Head of Operations	100095	Hinchingbrooke Country Park	Judith Arnold		1,488,440	6,810	1,488,441	1	
Head of Operations	100094	District Signs	Matthew Chudley		70,000	0	70,000	0	
Head of Operations	100100	St Neots Riverside	Matthew Chudley			7,007	7,007	7,007	
Head of Operations Total				1,456,000	4,181,480	46,590	4,114,122	(230,365)	
Housing Manager	100007	Disabled Facilities Grants	Pamela Scott	1,800,000	1,800,000	387,273	1,800,000	0	Grant income
Housing Manager Total				1,800,000	1,800,000	387,273	1,800,000	0	
Transformation	100096	AV Equipment	Dan Buckridge	15,000	60,000	0	45,000	(15,000)	
Transformation	100098	Voice Bots	Dan Buckridge		34,000	0	25,500	(8,500)	
Transformation	100124	Data Warehouse	Dan Buckridge		16,000	0	12,000	(4,000)	
Transformation Total				15,000	110,000	0	82,500	(27,500)	
Grand Total				12,776,000	39,673,810	308,497	30,252,450	(9,421,360)	

